#### **Adult Social Care and Health**

# Integrated Local Care - Additional Social Care Winter Monies Plan - 2018/19









## Adult Social Care and Health Kent County Council

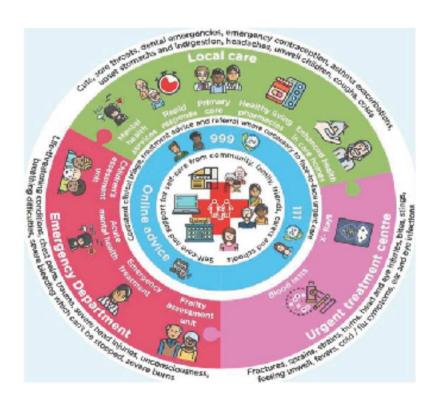


Your life, your well-being



#### Strategy

 The STP Clinical and Professional Board agreed the Urgent and Emergency Care model which the system will continue to develop and will be implemented over the next 18 month.



Systems are determining which elements of the strategy can be delivered at pace for winter. The new services put in place will be publicised across Kent and Medway to the general public, with the aim to shift activity from the Emergency Department to the other two settings for urgent care.

The second challenge will be when systems are struggling during peaks in demand or capacity constraints how the whole health and social care system in K&M is co-ordinated and collectively responds and works together to resolve issues

#### **Governance – A&E Boards and KCC**

There is an Accident and Emergency (A&E) Delivery Board in each of the following areas - North Kent & Swale, Medway, West Kent and East Kent which focus on driving performance.

The A&E Delivery Boards are assisted by operational groups tasked to deliver whole system plans and escalate issues that require decisions to be made at a higher-level.

During times of pressure multi-agency teleconferences are instigated to support 'on the ground' issues providing a whole system approach to finding quick solutions to maximise flow and challenge services where necessary.

Kent County Council approved the recommendation to delegate authorisation to the Corporate Director of Adult Social Care and Health to spend against the agreed plan of winter funding at its Cabinet Meeting on 3 December. Cabinet also requested an update be provided to its March meeting.

#### **Additional Winter Pressures Funding - Grant Determination**

DHSC confirmed there will be additional £240m winter pressures funding for local government in 2018-19. Kent County Council received a grant allocation of £6.1m

Each council will make its own decision about the most effective way to spend the money to achieve the purposes of the grant, including tackling delayed discharges of care, based on the situation they are facing in their local health and care system, including local market conditions.

DHSC expect the funding to be used in addition to planned spending on adult social care services in 2018-19 and it should be directed towards reducing the identified challenges the NHS faces this winter, including to meet or exceed the expectations set for delayed transfers of care.

In recognition of the need to provide continuity / sustainability of funding into 2019-20, you will note that Budget 2018 also confirmed a further £240m for 2019-20 to be spent on the same purposes. Government expects that this will enable local authorities to achieve more advantageous rate for packages than if the funding were non-recurrent.

#### **Additional Winter Pressures Funding - Grant Determination**

## Kent Adult Social Care and Health with health partners has developed a plan for the funding

The DHSC expect councils will want to ensure any plan meets the needs of their local health and social care system and therefore anticipate KCC will hold discussions with your local health partners. Councils are asked to confirm that you have discussed this with local NHS partners, including local acute hospital trusts.

The principle in setting out this plan, is to ensure people return home with the appropriate levels of support with the emphasis on enablement and not for people to remain in long term placements.

Information to be returned to the Department of Health and Social Care
The template received from the DHSC must be signed off by the DASS. The information requested on the template:

- Confirms that you have discussed your plan with local NHS partners, including local acute hospital trusts;
- Provides an indication as to how the money will be spent

The first return is due by 14 December 2018, with an update in January and a final report by 30 April 2019, detailing how the funding has been spent.

#### **Overview of Spend**

We are working with our health partners to build on some of our existing HIC projects which will see the additional Winter Pressures funding supplement and increase capacity in these schemes and working with our providers to increase capacity or flex existing contracts or through new commissioning activity.

Your Life, Your Wellbeing is the Adult Social Care Vision and Strategy for 2018 -2021. The three key themes are Promoting Wellbeing, Promoting Independence and Supporting Independence to help people to improve or maintain their well-being and to live as independently as possible.

#### Below is the total overview spend against the 3 themes

Promoting	Promoting	Supporting
Wellbeing £0.445m	Independence £2.222m	Independence £3.498m
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### **Promoting Wellbeing**

Schemes	Area	Funding Allocated
Home to Settle Scheme	East Kent	£0.030m
Care Navigators to support hospital discharges	County	£0.050m
Mental Health vol org support with AIG	County	£0.015m
Extra support for supporting carers in their own homes	County	£0.030m
Short term hot meals delivery	County	£0.270m
Vol Org Support	County	£0.050m
Total		£0.445m

## **Promoting Independence**

Schemes	Area	Funding Allocated
Increased capacity in KEaH, KERS and KPS	County	£0.095m
Discharge to Assess – Domiciliary including EK Bridging	County	£0.500m
Continuing Healthcare Pathway	East and West Kent	£0.105m
Home First - Integrated Triage	North and West Kent	£0.043m
Purchasing Team - Additional capacity over bank holidays etc.	County	£0.003m
Home to Decide Scheme	County	£0.500m
Additional Weekend Cover - Hospitals	County	£0.019m
Mental Health - Early Discharge	County	£0.028m
Move on Short Bed Capacity and Beds all services including out of county DToC	County	£0.450m
OT Pilot to support Care Homes and OT support to KEaH	County	£0.119m
In house integrated care beds- support efficiency	County	£0.030m
In-House reablement pathway	County	£0.330m
Total		£2.222m

**Supporting Independence** 

Scheme	Funding Allocated	
Serieme	Area	r driding / moduced
Sensory & Autism Additional Case Mgt. to support complex discharges for known patients	County	£0.028m
Increased Care Packages – Residential/Nursing across OPPD, MH and LD	County	£1.850m
Increased Care Packages – Homecare and Supported Living in the community all services	County	£0.872m
Increased enablement costs	County	£0.665m
Mental Health Support to Care Homes	County	£0.038m
Dementia Beds	Swale	£0.045m
Total		£3.498m

### Monitoring and measuring impact

Promoting Wellbeing	Promoting Independence	Supporting Independence
£0.445m	£2.222m	£3.498m
Grant or contract management for commissioned services to report on KPIs  Number of people supported to be discharged from hospital  Number of people supported in the	Grant or Contract management- for commissioned services to report on KPIs  Number of people supported to be discharged from hospital  Number of people supported in the	Number of Increased Homecare, residential or nursing placement made in the time period
community	community	

Overall measure will be a reduction in Delayed Transfers of Care - current target is 2.6 days per 100,000 population per day.

### **Risks**

Issue	Description	Mitigation
Workforce availability in the Homecare market	Recruitment and retention of staff	Continued commissioning work with providers looking at alternatives/ options.  Operational focus on improved outcomes to reduce dependency levels . This includes work with district councils re DFG's
Workforce within statutory services – health and social care	High levels of vacancies in professional roles across health and social care	Continued progression with integration, trusted assessor to reduce duplication.  Joint recruitment  Focus on what professional roles are really required for and the value of 'generic support'
Commissioning issues	Provider engagement and capacity to increase volumes  Increase in homecare handbacks, particularly in East Kent  One major provider failure in East Kent  All organisations 'fishing' in the same workforce pool and contracting	Market management and ongoing negotiations.  New contract  Integrated commissioning
Quality in care	Expectations of CQC in relation to care & support plans  Care home closures	Continued market shaping  Support to the market e.g OT support to care home project

## Thank you

## Any questions?